



*Institute of
Nuclear Power
Operations*

*Suite 100
700 Galleria Parkway, SE
Atlanta, GA 30339-5943
770-644-8200
FAX 770-644-8756*

*James O. Ellis, Jr.
President and Chief Executive Officer*

November 17, 2005

Dr. David DeLong
David DeLong & Associates, Inc.
339 Heath's Bridge Road
Concord, MA 01742

Dear David:

Thank you for participating as a panelist at the 2005 INPO CEO Conference. Your remarks on the aging workforce resonated with those in attendance since this is an important topic for our industry.

As a memento of the 2005 INPO CEO Conference, enclosed is a photo from your presentation. We appreciate the effort that went into preparing your remarks, and for taking the time from your busy schedule to participate.

Sincerely,

A handwritten signature in blue ink that reads "Jim Ellis". The signature is written in a cursive, slightly slanted style.

JOE:jp

Enclosure: (As stated above)